

Official Minutes
Board of Regents
Special Meeting of the Full Board
July 30, 2019
Anchorage, Alaska

1. Individuals Present and Opening Items

Regents Present:

John Davies, Chair
Sheri Buretta, Vice Chair
Dale Anderson, Secretary
Lisa Parker, Treasurer
John Bania
Cachet Garrett
Darroll R. Hargraves
Mary K. Hughes
Gloria O'Neill
Karen Perdue
Andy Teuber

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Rick Caulfield, Chancellor, University of Alaska Southeast
Cathy Sandeen, Chancellor, University of Alaska Anchorage
Daniel M. White, Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Myron Dosch, Chief Financial Officer
Paul Layer, Vice President for Academics, Students and Research
Michelle Rizk, Vice President for University Relations and Chief Strategy, Planning and Budget Officer
Roberta Graham, Associate Vice President of Public Affairs
Mark Kondrak, Chief Information Technology Officer
Keli Hite McGee, Chief Human Resources Officer
Brandi Berg, Executive Officer, Board of Regents
Maria Williams, Faculty Alliance Chair
Alex Jorgensen, Union of Students of the University of Alaska Anchorage

A. Call to Order

Chair Davies called the meeting to order at 9:04 a.m. on Tuesday, July 30, 2019.

B. Adoption of Agenda

making decisions for the university; stated the board is profoundly important to the future of the State of Alaska; said the Legislature supports the board's choices and asked the board to craft a university of which the state can be proud.

Alex Jorgensen, Union of Students of the University of Alaska Anchorage speaker of the assembly, thanked the board for the opportunity to speak; noted he is speaking on behalf of student government leadership across the university system; said students understand the tough financial situation, understand the university will look different going forward and do not know the right answers to the situation; stated what is known is including students in the decision-making process will lead to the best outcomes possible and said students want to be heard and involved in the restructuring process.

Maria Williams, Faculty Alliance chair, thanked the board for its advocacy in higher education; thanked Chancellors Sandeen, Caulfield and White, and their Faculty Senate presidents, senior faculty and senior administrators for coming together in a true shared governance fashion to discuss, share and analyze the future of the UA system and three separately accredited universities; urged the board to listen to the chancellors' report regarding the option to consider a consortium model that would maintain separate accreditations; said as Faculty Alliance chair, her greatest focus is on maintaining the accreditation that each of the three universities have worked so hard, noting the three separately accredited institutions are a reflection of the diversity of the state and a sign of its strength and stated student success will always be the number one lens that faculty use to examine proposed changes and is certainly on the radar as the UA system moves toward establishing a new model or structure.

Chair Davies said the Board of Regents' Task Force on University Structure met on July 12, 2019, is preparing an interim report and he has asked the Task Force to cancel future meetings; stated he is appointing a Board of Regents' Subcommittee on Restructuring UA that would act as a sounding board for the president moving forward with the development of restructuring options, chaired by Regent Hughes with members comprised of Regents Anderson, Bania, Garrett, Perdue, and Teuber.

General Counsel Hostina stated the Alaska Constitution explicitly requires that the Board of Regents manage the university and the constitution establishes the university as a separate constitutional corporation; said minutes from the Constitutional Convention show that the university was intentionally excluded from the executive branch of government by the framers of the constitution to insulate it from politics; stated according to constitutional mandate and law; the board determines expenditures subject to appropriations, and the policies, programs and functions of the university and said while the governor's proposal eliminates funding for research, many of the research functions are authorized or mandated by law, some examples include the earthquake and volcanic assessment project and a state semiologist, the Institute of Marine Science, the Alaska State Climate Center and a state climatologist, the Institute for Circumpolar Health Studies, the Cooperative Extension Service, a Mineral Industry Research Laboratory, the Alaska Native Language Center and the Kodiak Seafood and Marine Science Center.

President Johnsen acknowledged and thanked the distinguished and dedicated members of leadership attending the

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administrative costs and provide a seamless student experience, including a single application, common courses, common curriculum and GERs, billing and transcripts.

The board engaged in an in-depth conversation discussing its fiduciary responsibilities, UA values and prioritizing areas of importance which include simplifying access, a seamless student experience, student success through strong support services, access for Alaska's people in rural areas, integration of teaching and research, scholarship, maximizing dollars spent on the student experience and less on administration, ensuring the next generation has a strong state university, providing education for enhancement, enrichment and public service, opportunities for research and its long-term investment for Alaska and the world, and increasing student outcomes.

*** 2.1. Approval to Develop a Revised Organizational Structure for the University of Alaska** (added)

Motion by Mary K Hughes, second by Dale G Anderson

MOTION

"The Board of Regents, pursuant to its iM

motion is effective July 30, 2019."

Motion by Gloria R O'Neill, second by Karen Perdue

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Voting in opposition: Dale G Anderson

Not Present at vote: Sheri Buretta

The discussion continued. Chancellors Sandeen, Caulfield, and White spoke to the respective budget reductions and how each campus would allocate its proportional reductions; the chancellors also presented a UA Consortium - Three University Model, noting one size does not fit all; reviewed the shared mission of an engaged university, the core commitments, the broad collaboration with executive staff, governance and faculty; shared the benefits and risks; highlighted academic collaboration while also significantly reducing administration; noted the consortium model would leverage strong regional support from donors, maintain continuity of accreditation, respond effectively to place-based

Chair Davies thanked the board for extending the time frame of the meeting to discuss these important issues, to engage in these difficult discussions and to provide direction to President Johnsen, noting the direction given will provide a focus for future discussions regarding the university's structure and adjourned the meeting at 3:40 p.m. on September 26, 2019.